



Borough of Telford and Wrekin

Full Council

27th February 2025

Highways & Transport Capital Investment Programme 2025 - 2029

Cabinet Member:	Cllr Richard Overton – Deputy Leader and Cabinet Member: Highways, Housing and Enforcement
Lead Director:	Dean Sargeant – Director: Neighbourhood & Enforcement Services
Service Area:	Highways, Engineering & Project Delivery
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Wards Affected:	All Wards in the Borough
Key Decision:	No
Forward Plan:	Not Applicable
Report considered by:	SMT – 14th January 2025 Business Briefing – 23rd January 2025 Cabinet – 13th February 2025 Full Council – 27th February 2025

1.0 Recommendations for decision/noting:

- 1.1 It is recommended that Council:
- 1.2 Approve planned Highways and Transport Capital investment programme for 2025/26 – 2028/29.
- 1.3 Delegate responsibility for agreeing any variations or changes to schemes in the capital programme that remain within overall approved budget limits to the Director

for Neighbourhood & Enforcement Services in consultation with the Deputy Leader and Cabinet Member for Highways, Housing and Enforcement.

2.0 Purpose of Report

- 2.1 This report identifies the proposed Highways and Transport Capital Investment Programme for financial years 2025/26 – 2028/29 which aims to ensure Telford & Wrekin Council continues to have well maintained highways. In line with the Council's plan to Protect, Care and Invest in our borough, a significant investment of £41.725m is proposed over the next four years to maintain roads, footpaths, bridges and other structures.

3.0 Background

- 3.1 In 2024, Telford & Wrekin Council was ranked second in the West Midlands for overall satisfaction in relation to the Highways and Transport Service according to the National Highways and Transport (NHT) Survey.

- 3.2 The Council's adopted Asset Management Policy & Strategy sets out the future vision for highways in Telford & Wrekin: The vision is as follows: -

'We will keep Telford moving by delivering a safe, efficient and sustainable highway to meet the needs of communities and businesses, providing access to jobs and services, supporting health and wellbeing and catering for future growth and maximising and managing investment into the highway network to support the local economy, investing in new technologies and our workforce to promote innovation and creativity. Consultation, collaboration and community engagement will be the key to our success.'

- 3.3 Telford and Wrekin continues to face the need for continuing investment into infrastructure to support our residents and communities and to make the Borough attractive for securing inward investment, in turn helping to create new jobs. The New Town status of Telford means that much of the infrastructure is deteriorating at a similar rate and is now coming to the end of its useful life. This presents a challenge in prioritising investment into the highway network, but this challenge is managed through our effective approach to asset management.

- 3.4 In 2024/25, over £12.4m is being invested into the Boroughs Highways and Transport infrastructure. The benefits of this investment were highlighted in the 2024 NHT survey where it was acknowledged that satisfaction with the condition of roads in Telford & Wrekin ranked higher than the regional and national average. Significant improvements have been made to the overall condition of roads and footpaths and major improvements made to drainage, structures, street furniture and road markings.

4.0 Summary of main proposals

4.1 The 2025/26 – 2028/29 Capital Investment Programme outlined below totals £41.725m and includes indicative grants (2025/26 – 2028/29) from the Department for Transport (DfT) as shown in Table 1 and Table 2. When allocations are confirmed by the DfT, the overall Highways and Transport Capital Programme may need to be updated accordingly.

4.2 For 2025/26, the proposal is to invest £13.229m as follows:

- £5.78m into roads and footpaths
- £0.745m into structures
- £1.727m into drainage, flooding and council owned assets
- £0.968m into street furniture, lighting and road markings
- £4.009m into sustainable transport, safety schemes and future scheme development

4.3 In line with the Council's plan to Protect, Care and Invest in our borough, a further investment from the council of £28.496m is proposed for 2026/27 – 2028/2029. This outlay will allow for the following investments during the period:

- £17.34m into roads and footpaths
- £2.235m into structures
- £3.104m into drainage, flooding and council owned assets
- £2.904m into street furniture, lighting and road markings
- £2.913m into sustainable transport, safety schemes and future scheme development

4.4 The planned investment over the next four financial years will significantly improve the condition of the Council's highway assets as well as upgrading vital infrastructure, reducing risks to the public and facilitating sustainable transport.

Table 1 – Summary of Funding Sources

Source	2025-26	2026-27	2027-28	2028-29	Total 4 - Year Programme
	£'000	£'000	£'000	£'000	£'000
4-Year Budget					
Council Capital					
Highways maintenance and improvements	2,550	2,300	2,300	2,300	9,450
Total Council Capital	2,550	2,300	2,300	2,300	9,450
External Funding					
Highways maintenance and improvements	7,641	7,268*	7,164*	7,164*	29,237
Active Travel	229*	0	0	0	229
On-street Electric Vehicle Charging (LEVI)	1,020*	0	0	0	1,020
Bus Service Improvement Plan	1,789	0	0	0	1,789
Total External Funding Capital	10,679	7,268	7,164	7,164	32,275
Total Funding	13,229	9,568	9,464	9,464	41,725

*Unconfirmed subject to Department for Transport confirmation.

Table 2 – Summary of Highways & Transport Capital Programme

Highway Programme Area	2025-26	2026-27	2027-28	2028-29	Total
					4-Year
	£'000	£'000	£'000	£'000	Programme
					£'000
Maintenance of Existing Assets					
Carriageway Maintenance	5,110	5,110	5,110	5,110	20,440
Footpath maintenance	670	670	670	670	2,680
Structures maintenance	745	745	745	745	2,980
Street lighting maintenance	253	253	253	253	1,012
Drainage Maintenance	700	700	700	700	2,800
Flooding	727	104	0	0	831
Road Markings	255	255	255	255	1,020
Street furniture	460	460	460	460	1,840
Council Owned Assets	300	300	300	300	1,200
Maintenance Programme sub-total	9,220	8,597	8,493	8,493	34,803
Transport & Major Schemes (Improving and Amending the Highway Network)					
Sustainable Transport Improvements	250	250	250	250	1,000
Safety Schemes	525	525	525	525	2,100
Strategic Schemes	196	196	196	196	784
Active Travel	229	0	0	0	229
On-street Electric Vehicle Charging (LEVI)	1,020	0	0	0	1,020
Bus Service Improvement Plan	1,789	0	0	0	1,789
Transport & Major Schemes-sub-total	4,009	971	971	971	6,922
Total Investment Programme	13,229	9,568	9,464	9,464	41,725

5.0 Alternative Options

5.1 The allocations outlined in Section 4 of this report provide the optimum outcomes in relation to managing the various Highway and Transport Assets. However, the allocations set out can be adjusted within the overall allocated budget based on competing priorities and in consultation with the Deputy Leader and Cabinet Member for Highways, Housing and Enforcement.

6.0 Key Risks

- 6.1 The proposals set out in Section 4 provide the most efficient use of the overall budget allocation. Allocations may need to be adjusted within the overall budget should unforeseen priorities become apparent over the four-year period.
- 6.2 The allocations set out in Section 4 are based on indicative allocations by the Department for Transport and assume the Council receive all funding in respect of the Incentive element of the Highways Maintenance Block funding.
- 6.3 In addition to this, inflationary rises may result in adjustments of budget allocations to ensure priority projects are delivered.
- 6.4 Other key risks are covered in detail in other sections of this paper.

7.0 Council Priorities

- 7.1 Effective management of the Council's Treasury portfolio helps support the Council's overall financial position through minimising borrowing costs and optimising investment income whilst following the principles of Security, Liquidity and Yield; and therefore, supports the delivery of all Council priorities.
- 7.2 This paper details the planned investment in Highways and Transport services over the next four years. Effective management of the Council's Highways and Transport assets ensures that Telford & Wrekin Council continues to have well maintained highways and delivers the Council Priority that All neighbourhoods are a great place to live.

8.0 Financial Implications

- 8.1 Where appropriate these are detailed in the body of the report and the appendices.

9.0 Legal and HR Implications

- 9.1 There are no direct legal implications arising from this report.
- 9.2 A number of general and specific statutory powers and duties are conferred on the Council regarding its highway network management, maintenance and improvement functions. In particular, the Council has a duty to maintain the Borough's publicly maintainable highways and a duty to assert the rights of the public to use and enjoy those highways. The capital investment programme is a key Council response to its powers and duties. Any works will be properly procured and managed in accordance with financial and contract procedure rules.

10.0 Ward Implications

10.1 This report impacts all wards.

11.0 Health, Social and Economic Implications

11.1 The Economic Climate has direct relevance to Treasury Management and is covered in detail in the report.

11.2 The proposed investment over the next four years will deliver a number of active travel schemes and the provision of other modes of sustainable transport. This will promote active and healthy lifestyles as well as improving access to local communities, schools, businesses and places of work. It is recognised that a good transport network is essential for a successful economy and the planned investment will ensure this network continues to be well maintained.

12.0 Equality and Diversity Implications

12.1 Where possible, as part of the capital programme, improvements to accessibility will be carried out, such as, but not limited to, the provision of dropped kerbs and tactile paving. This allows the Council to support its Local Transport Plan objective of improving accessibility.

12.2 A well maintained highways and transport network provides a safe and effective access to all areas of the Borough providing suitable access to jobs and other services.

13.0 Climate Change and Environmental Implications

13.1 Environmental improvements are incorporated into schemes wherever appropriate to support the recognition that highway and footpath condition can have a significant bearing on the perceived environmental quality of an area. Again, by identifying links with other programme the Council will aim to take a Total Place approach when delivering highways schemes, thereby ensuring that both environmental and highways issues are addressed.

13.2 The Council will be seeking to use recycling of materials and new more sustainable surfacing treatments, in collaboration with other local authorities, with the aim of reducing the Council's Carbon Emissions. Investment into Sustainable transport also improves access and quality of modes other than cars. There are a number of actions on the Council's Climate Action Plan that the Highways & Transport services are supporting to deliver on the Council's priorities.

14.0 Background Papers

14.1 The Council's Highway Asset Management Policy and Strategy sets out 12 key objectives to ensure the highway and transport network is well maintained and meets the need of the Boroughs residents.

15.0 Appendices

15.1 None

16.0 Report Sign Off

Signed off by	Date sent	Date signed off	Initials
Finance	07/01/2025	08/01/2025	DR
Legal			
Director	07/01/2025	07/01/2025	DS